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Hi there! Thank you for sharing your resume with me. My goal in this review is to highlight your strongest assets and provide clear, actionable recommendations to better position you for senior leadership roles in healthcare administration, academic medicine, consulting, or federal health executive positions. You already have an exceptional background — this review will help make sure your résumé presents that experience in the most effective and modern way.

What You're Doing Really Well

1. Extraordinary leadership experience and scope.

Your résumé reflects 29 years of progressive leadership in Navy Medicine, including Commanding Officer, Chief Operating Officer, Specialty Leader, and senior advisory roles. Few candidates can demonstrate leadership at this scale.

2. Strong use of metrics and organizational impact.

You clearly quantify improvements in quality, readiness, cost reduction, training development, and workforce impact. This is a major strength for executive roles.

3. Highly marketable blend of medical, operational, and administrative leadership.

You show competence in:

- Hospital and medical center operations
- Executive decision-making
- Program development
- Physician career management
- Quality and safety
- Budget and resource management
- Education and training systems

This breadth makes you competitive for hospital executive and consulting roles.

4. Exceptional academic and professional credentials.

MD, MBA, board certification, CPE, FAAEM, and senior operational leadership roles add tremendous credibility.

5. Thought leadership and national influence.

Your Career Planning blog, publications, speaking engagements, and clinical education experience are strong differentiators.

Areas for Improvement

Below are specific, actionable ways to strengthen clarity, readability, and civilian alignment.

1. The resume is long and dense for civilian audiences.

Universities and federal systems tolerate long CVs, but hospital and corporate roles want a concise, 2–3 page executive résumé.

Suggestions:

- Move older clinical/operational roles into an “Early Career Highlights” section.
- Keep focus on the last 10–15 years.
- Create an executive summary at the top highlighting leadership brand, scope, and strengths.

2. Add a streamlined branded executive summary.

While your content is strong, you would benefit from a short, compelling opening section that speaks directly to C-suite hiring managers.

Suggestions:

Add 3–5 sentences highlighting:

- Hospital/health system leadership experience
- Large-scale operational oversight
- Physician leadership development
- Quality, safety, and readiness impact
- Strategic capabilities and consulting strengths

3. Civilian translators would help.

Some military terms may not translate immediately to civilian hospital leaders.

Suggestions:

Replace or explain terms like:

- “Commanding Officer” → Hospital CEO / Executive Director
- “Executive Officer” → COO / Deputy Director
- “Medical Corps Specialty Leader” → VP of Physician Development / Workforce Strategy
- “Readiness” → Operational readiness, care delivery capacity, resource preparedness

4. Consider reorganizing content for stronger readability.

Your resume contains extremely valuable achievements but can be easier to navigate.

Suggestions:

- Use subheaders like “Operational Leadership,” “Clinical Leadership,” “Strategic Impact,” “Workforce Development,” etc.
- Place your key achievements in short bulleted sections.
- Move publications and selected media to a separate attachment or “Selected Publications” section.

5. Add a focused Skills/Expertise section near the top.

This helps with ATS and recruiter scanning.

Suggested keywords:

- Hospital Operations
- Executive Leadership
- Physician Workforce Strategy
- Quality and Safety
- Healthcare Management
- Performance Improvement
- Strategic Planning
- Clinical Governance
- Medical Education Leadership
- Change Management

Roles You Are Competitive For

Your resume strongly supports high-level leadership positions such as:

Hospital/Health System Leadership

- Chief Medical Officer (CMO)
- Chief Operating Officer (COO)
- Chief Quality Officer
- VP Medical Affairs
- Associate Dean or Dean (Medical Education)
- Hospital Administrator / Executive Director

Consulting & Strategy

- Senior Consultant – Healthcare Transformation
- Medical Director – Clinical Operations / Strategy
- Government Health Advisory Roles
- Federal Healthcare Consultant

- Physician Leadership Development Consultant

Academia

- Program Director
- Senior Faculty, Emergency Medicine
- Department Chair or Vice Chair
- Director of Medical Education

Federal/DoD/VHA Leadership

(If continuing federal service)

- Deputy Chief Medical Officer
- Defense Health Agency Senior Executive Roles
- VHA Medical Center Director or Chief of Staff

Recommended Certifications or Enhancements

You already hold exceptional credentials. Additional options (only if desired):

- Lean Six Sigma Green/Black Belt (high value in hospital operations)
- HFMA certification (if considering financial or operational executive pathways)
- ACHE Fellow (FACHE) for healthcare executive recognition

Not required — but beneficial if pivoting deeper into system operations or consulting.

Final Thoughts

Your background is rare, distinguished, and highly marketable across healthcare systems, federal agencies, consulting firms, and academic institutions. The recommended refinements will help translate your military executive experience into a modern, polished resume that civilian hiring leaders immediately understand and value.

LinkedIn Profile Review

What You're Doing Well

1. Extremely strong headline with clear identity.

Your headline communicates seniority, credibility, and recognizability. It's concise yet powerful.

2. Exceptional experience and credentials.

Your profile clearly demonstrates high-level leadership across major Naval medical commands—this is rare, compelling, and highly attractive to healthcare systems, academic institutions, federal consulting firms, and leadership organizations.

3. Strong accomplishments showcased through quantifiable impact.

Large budgets, command responsibility, and influence across national committees are clearly highlighted and create instant authority.

4. Thought leadership is outstanding.

Your blog, publications, and editorial work significantly elevate your professional brand and position you as a subject-matter expert.

5. Education and credentials are top-tier.

The MBA, fellowship, M.D., and leadership qualifications demonstrate a profile aligned with C-suite healthcare roles.

Areas for Improvement

Below are suggestions that will strengthen clarity, search optimization, and alignment with the high-level roles you may be pursuing:

1. Add a more conversational, reader-friendly About section.

Right now, your “About” section reads as a professional summary, but you could strengthen personal branding by adding a narrative element—highlighting leadership philosophy, mission, and transferable value.

2. Optimize for keywords relevant to civilian healthcare executive roles.

Consider including terms like:

- Chief Medical Officer (CMO)
- Hospital Operations
- Healthcare Executive Leadership
- Quality & Safety
- Health System Strategy
- Physician Leadership Development
- Performance Improvement
- Change Management

This helps LinkedIn’s algorithm surface your profile for recruiter searches.

3. Add selected highlights under “Experience.”

Your accomplishments are exceptional. Consider leading each experience section with a short achievements list (3–4 bullets) focused on:

- Operational impact
- Readiness improvements
- Financial optimization
- Cross-functional leadership
- Program development

4. Add Skills endorsed by others.

Your profile currently underuses the Skills section—it's one of LinkedIn's strongest search tools for executive-level targeting.

Recommended skills to add:

- Healthcare Leadership
- Executive Management
- Hospital Administration
- Physician Executive Leadership
- Strategic Planning
- Organizational Development
- Quality & Safety
Emergency Medicine (for clinical credibility)
- Government & Military Healthcare

5. Consider adding multimedia.

Your publications, presentations, and your Career Planning blog would be excellent additions to create engagement and visual impact.

6. Add a section for Awards and Honors.

You have many national awards that should be highlighted separately. This increases visibility and adds to your authority.

Suggested About Section (Optional Example)

Here is a clean, polished About section that captures your background and translates seamlessly into civilian executive leadership language:

Example:

I am a 29-year Navy Medical Corps Officer and healthcare executive with extensive experience leading hospitals, medical centers, and physician organizations through complex operational, clinical, and strategic challenges. My career has been shaped by a deep commitment to service, mentorship, and advancing patient-centered care across military and federal healthcare systems.

I have served as CEO of a hospital, COO of a major medical center and trauma facility, and senior leader responsible for the career development of thousands of Naval physicians. These

roles have strengthened my expertise in hospital operations, quality and safety, medical education, physician leadership, and large-scale organizational performance.

Beyond clinical practice, I am passionate about developing future leaders. Through national board service, teaching, and my career-planning blog—which has reached millions—I work to simplify complex processes and empower clinicians to take ownership of their professional growth.

I am energized by opportunities that blend healthcare leadership, strategic planning, organizational development, and mentorship to build systems that support both patients and the professionals who care for them.

Roles This Profile Aligns With

Your background strongly aligns with:

- Chief Medical Officer (CMO)
- Chief Operating Officer – Healthcare
- Hospital CEO / Hospital Administrator
- Executive Director, Medical Operations
- Director of Physician Development
- Academic Medicine Leadership Roles
- Healthcare Strategy & Policy Roles
- Senior Consultant – Healthcare Transformation
- Federal Health Consultant / Military Medicine Advisor
- Medical Education Director / Program Leader

Final Thoughts

Your LinkedIn profile already communicates exceptional leadership and influence. The recommended updates will help you translate your military medical legacy into civilian-focused executive branding, strengthen recruiter searchability, and create a more approachable, human-centered digital presence—without losing the professionalism and authority that define your career.